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Securities Code: 9702

March 4, 2022

To our shareholders:

Kazufumi Wakao Representative Director and President ISB Corporation 5-1-11 Osaki, Shinagawa-ku, Tokyo, Japan

Notice of the 52nd Ordinary General Meeting of Shareholders

We hereby give notice that the 52nd Ordinary General Meeting of Shareholders of ISB Corporation (the "Company") will be held as follows.

To prevent the spread of COVID-19, we request that shareholders consider not attending this meeting in person and instead exercise your voting rights beforehand wherever possible.

Please review the Reference Documents for the General Meeting of Shareholders shown below and exercise your voting rights in writing by postal mail or via the Internet, etc. by 5:30 p.m. on Thursday, March 24, 2022.

Handling of duplicate exercising of voting rights

If you exercise your voting rights in duplicate both by the voting form via postal mail and via the Internet, etc., the Company will only deem your exercise via the internet, etc. valid. If you exercise your voting rights via the internet, etc. multiple times, the vote exercised last shall be deemed valid.

1. Date and Time: Friday, March 25, 2022, at 10:00 a.m. JST

2. Venue: Conference Room, 2nd floor of the Company's head office

5-1-11 Osaki, Shinagawa-ku, Tokyo, Japan

Please note that the venue is changed from the last meeting.

3. Purpose of the Meeting

Matters to be reported:

- 1. The Business Report, Consolidated Financial Statements, and Results of Audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee for the 52nd Fiscal Term (January 1, 2021 to December 31, 2021).
- 2. Non-consolidated Financial Statements for the 52nd Fiscal Term (January 1, 2021 to December 31, 2021)

Matters to be resolved:

Proposal No. 1 Appropriation of Surplus

Proposal No. 2 Amendment to the Articles of Incorporation

Proposal No. 3 Election of Six Directors (Excluding Directors Who Are Audit and Supervisory Committee

Members)

Proposal No. 4 Election of Five Directors Who Are Audit and Supervisory Committee Members

For those attending the meeting on the day, please submit the enclosed voting form at the reception desk. If there are any amendments to reference documents for the general meeting of shareholders, business report, consolidated financial statements and non-consolidated financial statements, such amendments will be announced on the Company's website (https://www.isb.co.jp/).

Reference Documents for the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Year-end dividends

The Company considers returning profits to shareholders as an important task of management. In order to maintain a sound financial position and proactively develop business with this background, the Company's basic policy is to allocate profits by comprehensively considering the performance of each fiscal year, strategies for future investments and business development, and the dividend payout ratio.

In terms of returning profits to shareholders specifically, the Company emphasizes dividends and targets a dividend payout ratio of 30% of net profit on a consolidated basis. The Company intends to offer a stable dividend where possible within a range that enables it to maintain room for investments and financial soundness, focusing on the ratio of dividends to net assets.

In accordance with the above policy, the Company proposes to pay year-end dividends for the fiscal year as follows:

- (1) Type of dividend property
 To be paid in cash.
 - Allotment of dividend property and their aggregate amount
 - The Company plans to offer a dividend of ¥30 (ordinary dividend of ¥30) per share of common stock of the Company.
- (3) Effective date of dividends of surplus
 - The effective date of dividends will be March 28, 2022.

Proposal No. 2 Amendment to the Articles of Incorporation

1. Reasons for Proposal

Since the revised provisions provided for in a proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022, the Company proposes to make the following changes to its Articles of Incorporation in preparation for the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.

- (1) Article 16, paragraph 1 in "Proposed Amendments" below will stipulate that the Company shall take measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. in electronic format.
- (2) Article 16, paragraph 2 in "Proposed Amendments" below will establish the provision to limit the scope of the items to be stated in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents.
- (3) Since the provisions for Internet Disclosure and Deemed Provision of Reference Documents for the General Meeting of Shareholders, Etc. (Article 16 of the current Articles of Incorporation) will no longer be required, they will be deleted.
- (4) Accompanying the aforementioned new establishment and deletion, supplementary provisions regarding the effective date, etc. will be established.

2. Details of Amendment

Details of the amendments to the Articles of Incorporation are as follows and amendments are underlined:

Current Articles of Incorporation	Proposed Amendments
Article 16 (Internet Disclosure and Deemed Provision of	(Deleted)
Reference Documents for the General Meeting of	
Shareholders, Etc.)	
When the Company convenes a general meeting of	
shareholders, if it discloses information that is to be stated	
or presented in the reference documents for the general	
meeting of shareholders, business report, financial	
statements and consolidated financial statements through	
the internet in accordance with the provisions prescribed by	
the Ministry of Justice Order, it may be deemed that the	
Company has provided this information to shareholders.	
(Newly established)	Article 16 (Measures for Providing Information in
	Electronic Format, Etc.)
	1. When the Company convenes a general meeting of
	shareholders, it shall take measures for providing
	information that constitutes the content of reference
	documents for the general meeting of shareholders, etc.
	in electronic format.
	2. Among items for which the measures for providing
	information in electronic format will be taken, the
	Company may exclude all or some of those items
	designated by the Ministry of Justice Order from
	statements in the paper-based documents to be delivered
	to shareholders who requested the delivery of paper-
	based documents by the record date of voting rights.

(Supplementary Provisions)	(Supplementary Provisions)
(Newly established)	1. The deletion of Article 16 (Internet Disclosure and
	Deemed Provision of Reference Documents for the
	General Meeting of Shareholders, Etc.) of the current
	Articles of Incorporation and the establishment of
	proposed Article 16 (Measures for Providing
	Information in Electronic Format, Etc.) shall be
	effective from the date of enforcement of the revised
	provisions provided for in the proviso to Article 1 of the
	Supplementary Provisions of the Act Partially
	Amending the Companies Act (Act No. 70 of 2019)
	(hereinafter referred to as the "Date of Enforcement").
	2. Notwithstanding the provision of the preceding
	paragraph, Article 16 of the current Articles of
	Incorporation shall remain effective regarding any
	general meeting of shareholders held on a date within
	six months from the Date of Enforcement.
	3. These Supplementary Provisions shall be deleted on the
	date when six months have elapsed from the Date of
	Enforcement or three months have elapsed from the date
	of the general meeting of shareholders in the preceding
	paragraph, whichever is later.

Proposal No. 3 Election of Six Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all five Directors (excluding Directors who are Audit and Supervisory Committee Members; hereinafter, the same shall apply in this proposal) will expire at the conclusion of this meeting. In that regard, the Company proposes the election of six Directors, increasing the number of Directors by one to further enhance the Group management system.

The Board of Directors decided upon the candidates for Directors after receiving a report from the Nomination and Compensation Advisory Committee. The Audit and Supervisory Committee has provided the opinion that all Director candidates are qualified for the position.

The candidates for Director are as follows:

Candidate No.	Name Date of birth	Brief biography, and position and responsibility in the Company Significant concurrent positions outside the Company		Number of the Company's shares owned
		Apr. 1981	Joined the Company	
		Oct. 1996	Associate Executive Manager, Communication Systems	
			Business Unit	
		Apr. 1997	Director, and Executive Manager, Communication Systems	
			Business Unit	
		Mar. 2001	Executive Director, and Executive General Manager, Solutions	
		Mar. 2003	Managing Director, and Executive General Manager, Solutions	
		Jan. 2007	Managing Director, and Executive General Manager,	
		Mar. 2007	Technology Solutions and Services Headquarters	
		Jan. 2012	Representative Director and President Representative Director and Chairman of Knox Data	
		Jan. 2012	Corporation	
	Itsuo Wakao	Sept. 2012	Director of GIOT Corporation (currently, VeriServe	71,14
	November 25, 1958		Okinawa Test Center Corporation)	
1		Jan. 2013	Representative Director and Chairman of SMC Corporation	
			Director and Chairman of ISB Vietnam Company Limited	
		Jan. 2014	Representative Director and Chairman of Sapporo System	
		M 2017	Science Co., Ltd. (currently, SSS Corporation)	
		Mar. 2017	Representative Director and Chairman of ART Japan Co., Ltd.	
		Jan. 2019	Representative Director and President of T-stock Co., Ltd.	
		Jan. 2019	(current position)	
			Representative Director and Chairman of TAKES Co., Ltd.	
		Jan. 2021	Representative Director and Chairman of the Company	
			(current position)	
		Significant of	concurrent positions outside the Company	
		President of T	C-stock Co., Ltd.	
R	Leasons for nomination as car	ndidate for Direc	etor	

Itsuo Wakao has been involved in management for many years as a Director of the Company and Group companies and he possesses abundant experience and broad knowledge in the Group's business areas. As a result, the Company requests his re-election as a Director.

Candidate No.	Name Date of birth	_	graphy, and position and responsibility in the Company ifficant concurrent positions outside the Company	Number of the Company's shares owned
		Sept. 1999	Joined Wakao Shoji Ltd.	Shares owned
		Jan. 2002	Joined Software Maintenance Corporation (currently, SMC Corporation)	
		Nov. 2002	Transferred to the Company	
		Jan. 2007	Senior Executive Manager, Subsidiaries Relations Division	
		Apr. 2008	Senior Executive Manager, Purchasing and Outsourcing Division	
		Apr. 2013	Representative Director and President of Wakao Shoji Ltd. (current position)	
		Aug. 2013	Manager, Accounting and Finance Division of the Company	
		Jan. 2014	Executive Officer, Senior Executive Manager, Subsidiaries Relations Division, and Manager, Management and Planning Division	
		Jan. 2015	Executive Officer, Senior Executive Manager, Management and Planning Division, and Senior Executive Manager,	
			Subsidiaries Relations Division	
		Mar. 2016	Director (Full-time Audit and Supervisory Committee Member)	
		Mar. 2020	Managing Director in charge of Integrated Management	
		Mar. 2020	Representative Director and Chairman of SMC Corporation (current position)	
	Kazufumi Wakao	Mar. 2020	Representative Director and Chairman of Knox Data Corporation (current position)	
	April 10, 1972	Mar. 2020	Representative Director and Chairman of ISB Tohoku Corporation (current position)	280,91
2		Mar. 2020	Representative Director and Chairman of SSS Corporation (current position)	
		Mar. 2020	Representative Director and Chairman of ART Japan Co., Ltd. (current position)	
		Mar. 2020	Representative Director and Chairman of Computer House Corporation (current position)	
		Mar. 2020	Representative Director and Chairman of TAKES Co., Ltd. (current position)	
		Mar. 2020	Director and Chairman of ISB Vietnam Company Limited (current position)	
		Jan. 2021	Representative Director and President of the Company (current position)	
		Significant c	concurrent positions outside the Company	
		-	e Director and President of Wakao Shoji Ltd.	
			e Director and Chairman of SMC Corporation	
			e Director and Chairman of Knox Data Corporation e Director and Chairman of ISB Tohoku Corporation	
			e Director and Chairman of SSS Corporation	
			e Director and Chairman of ART Japan Co., Ltd.	
			e Director and Chairman of Computer House Corporation	
		Representative	e Director and Chairman of TAKES Co., Ltd.	
	D C : ::		Chairman of ISB Vietnam Company Limited	
	Reasons for nomination as car			
			y and Group companies and possesses broad knowledge of ests his re-election as a Director because it believes he is a	
			ent strategies and business plans as well as the Group's ov	

Candidate No.	Name Date of birth	`	graphy, and position and responsibility in the Company ifficant concurrent positions outside the Company	Number of the Company's shares owned
3	Yoichi Takeda February 12, 1963	Apr. 1985 June 2001 Oct. 2002 Jan. 2004 Jan. 2008 Jan. 2010 Feb. 2010 Apr. 2010 Jan. 2011 Mar. 2014 June 2014 Jan. 2016 Mar. 2016 Mar. 2018 Mar. 2018 Jan. 2019	Joined The Mitsubishi Bank, Limited (currently, MUFG Bank, Ltd.) Joined In.X Inc. Joined the Company, as Section Manager, Total Solutions Section President of ISB VIETNAM CORPORATION (currently, ISB Vietnam Company Limited) Executive Manager, Overseas Business Unit of the Company Executive Officer, Senior Executive Manager, Subsidiaries Relations Division, and Manager, Business Development Division Director of E Storm Co., Ltd. Director of ISB Vietnam Company Limited Executive Officer, and Senior Executive Manager, Sales Division 1 of the Company Director, Executive General Manager, Technology Solutions and Services Headquarters 1, and Senior Executive Manager, Sales Division 1 Director of GIOT Corporation (currently, VeriServe Okinawa Test Center Corporation) Director, Executive General Manager, Technology Solutions and Services Headquarters 1 of the Company Chairman of ISB Vietnam Company Limited Director, and Executive General Manager, Sales Headquarters of the Company Representative Director and Chairman of SMC Corporation Representative Director and Chairman of Knox Data Corporation Director, and Executive General Manager, Administrative Headquarters of the Company (current position)	18,965
	management as a director of the	dant experience ne Company and		ze his

re-elected as a Director.

Candidate No.	Name Date of birth	Brief biography, and position and responsibility in the Company Significant concurrent positions outside the Company		Number of the Company's shares owned
4	Yoshifumi Sekimoto July 13, 1965	Apr. 1988 June 2007 Jan. 2010 Jan. 2011 Jan. 2012 Apr. 2016 Jan. 2017 Mar. 2017 July 2019 Significant of Representative	Joined Wako Securities Co., Ltd. (currently, Mizuho Securities Co., Ltd.) Joined FinanTec Co., Ltd. Joined the Company, Senior Executive Manager, Accounting and Finance Division Senior Executive Manager, Accounting and Finance Division, and Senior Executive Manager, Subsidiaries Relations Division Executive Officer, Senior Executive Manager, Accounting and Finance Division, and Senior Executive Manager, Subsidiaries Relations Division Executive Officer, Associate Executive General Manager, Administrative Headquarters, Senior Executive Manager, Accounting and Finance Division, and Senior Executive Manager, Subsidiaries Relations Division Representative Director and President of ART Japan Co., Ltd. (current position) Representative Director and President of ART Service Japan Co., Ltd. (current position) Director, and Senior Executive Manager, Integrated Management Control Division of the Company Director in charge of management control (current position) concurrent positions outside the Company	shares owned 9,658
	Reasons for nomination as car		e Director and President of ART Service Japan Co., Ltd. etor	

Yoshifumi Sekimoto possesses abundant experience and broad knowledge having been involved for many years in the subsidiaries management and the accounting and finance operations of the Company. The Company judges that he can utilize his knowledge in strengthening the Company's management strategies and for this reason the Company requests that he be re-elected as a Director.

Candidate No.	Name Date of birth	_	graphy, and position and responsibility in the Company ifficant concurrent positions outside the Company	Number of the Company's shares owned
5	Yoshiichi Ogasawara January 6, 1968	Sept. 1987 Feb. 1988 Jan. 2008 Jan. 2014 Jan. 2018 Jan. 2019 Mar. 2019 Mar. 2021	Joined Cosmo Enterprise Co., Ltd. Joined the Company Senior Executive Manager, Abiko Division Executive Officer, and Executive Manager, Business Unit 1 Director of ISB Vietnam Company Limited Executive Officer, Executive Manager, Embedded Software Solutions Business Unit 2, and Senior Executive Manager, Product Business Development Division of the Company Executive Officer, Associate Executive General Manager, Technology Solutions and Services Headquarters, and Senior Executive Manager, Product Business Division Director, Executive General Manager, Technology Solutions and Services Headquarters (current position), and Senior Executive General Manager, Technology Solutions and Services Headquarters (current position) Director, Executive General Manager, Technology Solutions and Services Headquarters (current position), and Executive General Manager, Sales Headquarters (current	13,020
	knowledge in the Group's busin	tor of the Comp	pany and Group companies and possesses abundant experi Company judges that he can utilize his knowledge in strer d for this reason the Company requests that he be re-elected	ngthening the

Candidate No.	Name Date of birth	_	raphy, and position and responsibility in the Company ificant concurrent positions outside the Company	Number of the Company's shares owned	
6	* Koki Makita November 16, 1966 Reasons for nomination as candi	Apr. 1986 Oct. 1988 Jan. 2013 Apr. 2016 Jan. 2019 July 2019 Jan. 2020 Jan. 2021	Joined FUJI Software Services Co., Ltd. Joined the Company Senior Executive Manager, Business Systems Division Director of ISB Vietnam Company Limited Executive Officer, and Executive Manager, Information Technology Business Unit of the Company Director of Computer House Corporation Executive Officer, Executive Manager, Information Technology Business Unit, and Executive Manager, Public and Financial Solutions Business Unit of the Company Executive Officer, and Executive Manager, Business Solutions Business Unit Executive Officer, Associate Executive General Manager, Sales Headquarters (current position), and Executive Manager, Solutions Marketing and Sales Division		
	Koki Makita is an Executive Officer of the Company and Group companies and possesses abundant experience broad knowledge in the Group's business areas. The Company judges that he can utilize his knowledge in streethe Company's business management structure and for this reason the Company requests that he be elected as Director.				

Notes:

- 1. New candidates for Director are indicated by an asterisk (*).
- 2. Kazufumi Wakao serves as Representative Director and President of Wakao Shoji Ltd., which owns 2,001,400 shares of the Company (ownership ratio of 17.61%). There is no special interest between the other candidates and the Company.
- 3. The Company has entered into a directors and officers liability insurance policy with an insurance company as provided for in Article 430-3, paragraph (1) of the Companies Act. This insurance policy will cover losses incurred in cases when an insured bears the responsibility of performing the duties as an officer, or from claims related to the pursuit of that responsibility. The Company pays the entire amount of the insurance premiums. All Director candidates are insured under this liability insurance policy. If their election is approved and adopted, each of them will be insured under this policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.

Proposal No. 4 Election of Five Directors Who Are Audit and Supervisory Committee Members

The terms of office of all three Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this meeting. Therefore, in order to raise the effectiveness of objective management supervision by increasing the number of outside Directors, the Company proposes to increase the number of Directors by two and to elect five Directors who are Audit and Supervisory Committee Members.

The Board of Directors decided upon the candidates for Director who is an Audit and Supervisory Committee Member after receiving a report from the Nomination and Compensation Advisory Committee. The consent of the Audit and Supervisory Committee has also been obtained for this proposal.

The candidates for Director who is an Audit and Supervisory Committee Member are as follows:

Candidate No.	Name Date of birth	_	raphy, and position and responsibility in the Company ificant concurrent positions outside the Company	Number of the Company's shares owned
		Apr. 1978	Joined the Company	
		Apr. 1995	General Manager, Shonan System Center	
		Apr. 1997	General Manager, Shizuoka System Center	
		Jan. 1999	Associate Executive Manager, Communication Systems	
			Business Unit	
		Jan. 2001	Executive Manager of Business Unit, Field Solutions	
			Business Unit	
		Jan. 2002	Executive Officer, and Executive Manager, Field	
			Solutions Business Unit	
		Jan. 2004	Executive Officer, and Executive Manager, System	
			Solutions Business Unit	
	Shinichi Kyuse	Jan. 2005	Senior Executive Manager, Customer Service Division	
	Similem Kyuse	Jan. 2009	Senior Executive Manager, Internal Control Division	1,200
	October 6, 1959	Jan. 2011	Senior Executive Manager, Administrative Management	1,200
			Division	
1		Apr. 2012	Manager, Accounting and Finance Division	
		Jan. 2016	Senior Executive Manager, Audit and Inspection Division	
		Apr. 2016	Auditor of SMC Corporation (current position)	
			Auditor of Knox Data Corporation (current position)	
			Auditor of Infix Corporation (currently, SSS Corporation)	
		Mar. 2020	Director (Full-time Audit and Supervisory Committee	
			Member) of the Company (current position)	
		Mar. 2022	Auditor of SSS Corporation (planned to assume the	
			position in March 2022)	
			Auditor of ART Japan Co., Ltd. (planned to assume the	
1			position in March 2022)	

Shinichi Kyuse possesses abundant experience and broad knowledge he acquired as a Senior Executive Manager of the Audit and Inspection Division of the Company, as a Director who is a full-time Audit and Supervisory Committee Member, and as an auditor of the Group's companies. It is our judgment that he can strengthen the Company's audit system and request that he be re-elected as a Director who is an Audit and Supervisory Committee Member.

Candidate No.	Name Date of birth	_	Brief biography, and position and responsibility in the Company Significant concurrent positions outside the Company		
		Oct. 1989	Joined Chuo Shinko Audit Corporation (subsequently Misuzu Audit Corporation)		
		Feb. 1993	Registered as a certified public accountant		
		Jan. 1997	Established Watanabe Yoshiki CPA office (currently,		
			Watanabe Tax Corporation) and served as its Chief		
		Feb. 1997	Registered as a tax accountant		
		Apr. 1999	Established YUSEI Audit & Co. and served as its		
			Representative Partner		
		Dec. 2000	Established Capital Strategy Consulting Co., Ltd. and		
	Yoshiki Watanabe		serves as its Representative Director (current position)		
	TOSHIKI Watanabe	June 2004	Established Watanabe Tax Corporation and serves as its		
	January 25, 1963		Representative Partner (current position)	_	
		July 2013	Director of The Japanese Institute of Certified Public		
2			Accountants		
		July 2016	Executive Director of The Japanese Institute of Certified		
			Public Accountants (current position)		
		Mar. 2018	Outside Director (Audit and Supervisory Committee		
			Member) of the Company (current position)		
		Significant c	oncurrent positions outside the Company		
		Representative	e Director of Capital Strategy Consulting Co., Ltd.		
		Representative	e Partner of Watanabe Tax Corporation		
	Reasons for nomination as candidate for outside Director and summary of expected roles Yoshiki Watanabe possesses abundant experience acquired as a director of other companies and broad knowledge of accounting audit operations acquired as a certified public accountant. It is our judgment that he can strengthen the Company's audit system and request he be re-elected as an outside Director who is an Audit and Supervisory Committee Member.				

Candidate No.	Name Date of birth	_	Brief biography, and position and responsibility in the Company Significant concurrent positions outside the Company		
		Apr. 1977	Joined Computer Services Corporation (subsequently		
			SCSK Corporation)		
		Apr. 1988	General Manager, Information and Communication		
			System Business Department		
		June 1994	Director of CSK Corporation (subsequently SCSK		
			Corporation)		
		July 2001	Established VeriServe Corporation and served as its		
			Representative Director and President		
		Oct. 2005	Established IT Verification Industry Association and		
			served as its Chairman		
		Apr. 2010	Chairman of Veriserve Shanghai Corporation		
	Kiyotaka Asai	Nov. 2011	Director of GIOT Corporation (currently, VeriServe		
	June 21, 1953		Okinawa Test Center Corporation)	_	
		June 2013	Director and Chairman of VeriServe Corporation		
3		July 2014	Established VLAB Corporation and serves as its		
		G . 2014	Representative Director and President (current position)		
		Sept. 2014	Director of Safety Angle Incorporated (current position)		
		June 2016	Chairman Emeritus of IT Verification Industry		
		.,	Association		
		Mar. 2020	Outside Director (Audit and Supervisory Committee		
			Member) of the Company (current position)		
		Significant c	oncurrent positions outside the Company		
			e Director and President of VLAB Corporation		
			fety Angle Incorporated		
	Reasons for nomination as	as candidate for outside Director and summary of expected roles involved in management for many years as a director of other companies and possesses			
	Kiyotaka Asai has been inv				
	-	_	of the IT field. Therefore, we expect that he can monitor		
	-		request he be re-elected as an outside Director who is an	Audit and	
	Supervisory Committee M	ember.			

Candidate No.	Name Date of birth	_	graphy, and position and responsibility in the Company ificant concurrent positions outside the Company	Number of the Company's shares owned		
4	* Aki Shimizu June 18, 1977	Outside Direc	Assistant Judge of Saitama District Court Public Prosecutor of Litigation Division, Sapporo Legal Affairs Bureau Assistant Judge of Yokohama Family Court Assistant Judge of Yokohama District Court Assistant Judge of Matsudo Branch, Chiba District and Family Court Judge of Matsudo Branch, Chiba District and Family Court Registered as an attorney Joined SEIWA MEITETSU LAW OFFICE (currently, MEITETSU LAW OFFICES) (current position) Outside Director (Audit and Supervisory Committee Member) of EBARA JITSUGYO CO., LTD. (planned to assume the position in March 2022) concurrent positions outside the Company tor (Audit and Supervisory Committee Member) of EBARA	_		
	Reasons for nomination as candidate for outside Director and summary of expected roles Aki Shimizu has never been involved in the management of a company in the past. However, the Company expects that she will make efforts to strengthen the supervisory function of the Company's overall management mainly from the viewpoint of legal affairs by utilizing her abundant experience and discernment as a legal expert cultivated as a judge and attorney, and requests that she be elected as an outside Director who is an Audit and Supervisory Committee					

Member.

Candidate No.	Name Date of birth	_	Brief biography, and position and responsibility in the Company Significant concurrent positions outside the Company				
5	* Kayo Sato July 22, 1979	Representative Outside Audit	Registered as an attorney Established LAW OFFICE TAITO and serves as its Representative Attorney (current position) Member of Infectious Diseases Committee and Tuberculosis Committee, Council for Infectious Diseases Examination of Taito-ku, Tokyo (current position) Expert of Tokyo Support Center for helping to solve problems in schools Member of Certified Committee for Regenerative Medicine for class III (current position) Part-time Lecturer of Japan College of Social Work (Graduate School) (current position) Outside Auditor of Advanced Media, Inc. (current position) Outside Audit and Supervisory Board Member of Noevir Holdings Co., Ltd. (current position) concurrent positions outside the Company e Attorney of LAW OFFICE TAITO or of Advanced Media, Inc. and Supervisory Board Member of Noevir Holdings Co., Ltd.	100			
	Reasons for nomination as candidate for outside Director and summary of expected roles						

Kayo Sato has not been involved in the management of a company in the past except as an outside officer. However, the Company expects that she will make efforts to strengthen the supervisory function of the Company's overall management because of her abundant experience and discernment as an attorney and her experience as an outside auditor of a listed company, and requests that she be elected as an outside Director who is an Audit and Supervisory

Committee Member.

Notes:

- 1. New candidates for Director who is an Audit and Supervisory Committee Member are indicated by an asterisk (*).
- 2. There is no special interest between any of the candidates and the Company.
- 3. Yoshiki Watanabe, Kiyotaka Asai, Aki Shimizu and Kayo Sato are candidates for outside Director.
- 4. Yoshiki Watanabe and Kiyotaka Asai are current outside Directors who are Audit and Supervisory Committee Members, and their terms of office will be four years for Yoshiki Watanabe and two years for Kiyotaka Asai.
- 5. With Shinichi Kyuse, Yoshiki Watanabe and Kiyotaka Asai, the Company has concluded an agreement that limits liability for damages stipulated in Article 423, paragraph (1) of the Companies Act in line with Article 427, paragraph (1) of the same Act. The limit on liability for damages based on the agreement is the minimum amount stipulated by laws and regulations. If the three candidates are elected, the Company will maintain the agreements with them. If Aki Shimizu and Kayo Sato are elected, the Company will conclude a similar agreement with them.
- 6. The Company has entered into a directors and officers liability insurance policy with an insurance company as provided for in Article 430-3, paragraph (1) of the Companies Act. This insurance policy will cover losses incurred in cases when an insured bears the responsibility of performing the duties as an officer, or from claims related to the pursuit of that responsibility. The Company pays the entire amount of the insurance premiums. If their election is approved and adopted, each of them will be insured under this policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.
- 7. The Company has notified the Tokyo Stock Exchange that Yoshiki Watanabe and Kiyotaka Asai are independent Directors, and if they are re-elected, the notification that they are independent Directors will be resubmitted. If Aki Shimizu and Kayo Sato are elected, notification that they are independent Directors will be submitted.

Reference - Skills Matrix for Director Candidates

In order to ensure an effective corporate governance system for sustainable growth and enhancement of corporate value over the medium and long term, the Company ensures that the Board of Directors consists of directors with abundant management experience, high level of discernment, and a wide range of high-level expertise and capabilities, while taking into consideration diversity aspects such as gender and internationality.

In addition, in order to strengthen the supervisory function of the Board of Directors, the Company has decided to appoint 1/3 or more of the Directors as independent officers who meet the requirements of independent officers as established by the Company going forward.

The skills matrix of the Director candidates is as follows.

No	Director	Position		Corporate management	Corporate governance	Industry knowledge	International experience	Finance and accounting	Legal and intellectual property
1	Itsuo Wakao	Representative Director and Chairman		•	•	•	•		
2	Kazufumi Wakao	Representative Director and President		•	•	•	•		
3	Yoichi Takeda	Director		•	•		•	•	
4	Yoshifumi Sekimoto	Director		•			•	•	
5	Yoshiichi Ogasawara	Director		•		•	•		
6	Koki Makita	Director (new candidate)		•		•	•		
7	Shinichi Kyuse	Full-time Audit and Supervisory Committee Member Director			•	•			•
8	Yoshiki Watanabe	Audit and Supervisory Committee Member Director	Outside, Independent	•	•			•	•
9	Kiyotaka Asai	Audit and Supervisory Committee Member Director	Outside, Independent	•	•	•	•		
10	Aki Shimizu	Audit and Supervisory Committee Member Director (new candidate)	Outside, Independent		•				•
11	Kayo Sato	Audit and Supervisory Committee Member Director (new candidate)	Outside, Independent		•				•